



Banking

09 September 2025

Pathway to FY30: Rising scale & efficiency to improve RoA

- Advances to grow 3x in FY25-FY30 with increased focus on secured segment; supported by branch expansion and a capital raise of Rs 20bn
- Improvement in CC and operating efficiency to offset NIMs pressure and support return ratios
- Maintain BUY with TP of Rs 59 (unchanged), ascribing 1.5x Jun'27E ABV

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Advances to grow 3x during FY25-FY30 with focus on secured segment:

At its September 2025 analyst meet, UJJIVANS outlined its strategic vision and growth pathway till FY30. The bank plans to triple its gross loan book (GLB) to Rs 1trn by FY30 vs Rs 0.3trn as of FY25, implying ~25% CAGR during FY25-30. Loan growth to be driven by its focus on mass, aspiring and emerging affluent customer segments (Fig 1). Further, share of secured mix is expected to increase to 65–70% by FY30 from ~45% in Q1FY26. The strategic shift to secured mix is likely to aid in loan diversification, improve AQ and improve earnings visibility.

Branch expansion & productivity to support advances growth: The bank plans to add ~400 new branches, taking the network to ~1,150 by FY30 (752 in Q1FY26). Average GLB/ branch and liability/ branch is targeted to rise to Rs 870mn and Rs 1bn vs Rs 440mn and 510mn, respectively as of now. Productivity improvement is expected to be driven by deeper product penetration and strengthening presence in tier 2/3 towns and semi-urban areas.

Rs20bn capital raise to support business growth: UJJIVAN's capital profile remains adequate with Tier I of 21.2% (Jun'25). Further, the bank plans to raise capital of Rs 20bn via QIP over the next 18–24 months to support growth plans.

Improvement in CC and operating efficiency to offset NIMs pressure and support return ratios: UJJIVANS is targeting a CASA ratio of 35% by FY30 (vs 24.3% in Q1FY26), driven by NTB customer acquisition and broader product offerings — expected to lower CoF by 100bps. NIMs may moderate to 6–7% (from 7.7%), but pressure will be offset by lower credit costs (~1–1.5% vs. 2.45% in FY25) aided by rising share of secured loans. Operating efficiency is set to improve, with C/I ratio and opex/avg assets declining to ~55% and <5% by FY30 vs. 62% and 6.3%, respectively in FY25. These factors are expected to improve its return ratios, with RoA/RoE likely to rise to ~1.8–2.0% and ~16–18% (vs 1.6%/12.4% in FY25).

Key changes

| Target | Rating | |
|------------|--------|--|
| ∢ ▶ | < ▶ | |

| Ticker/Price | UJJIVANS IN/Rs 44 |
|------------------|-------------------|
| Market cap | US\$ 971.0mn |
| Free float | 100% |
| 3M ADV | US\$ 5.3mn |
| 52wk high/low | Rs 52/Rs 31 |
| Promoter/FPI/DII | 0%/20%/17% |

Source: NSE | Price as of 8 Sep 2025

Key financials

| Y/E 31 Mar | FY25A | FY26E | FY27E |
|-------------------------|--------|--------|--------|
| NII (Rs mn) | 36,363 | 40,135 | 47,520 |
| NII growth (%) | 6.7 | 10.4 | 18.4 |
| Adj. net profit (Rs mn) | 7,261 | 7,806 | 10,420 |
| EPS (Rs) | 3.8 | 4.0 | 5.4 |
| Consensus EPS (Rs) | 3.7 | 4.3 | 5.8 |
| P/E (x) | 11.8 | 10.9 | 8.2 |
| P/BV (x) | 1.4 | 1.3 | 1.1 |
| ROA (%) | 1.6 | 1.5 | 1.7 |
| ROE (%) | 12.4 | 12.2 | 14.5 |

Source: Company, Bloomberg, BOBCAPS Research

Stock performance



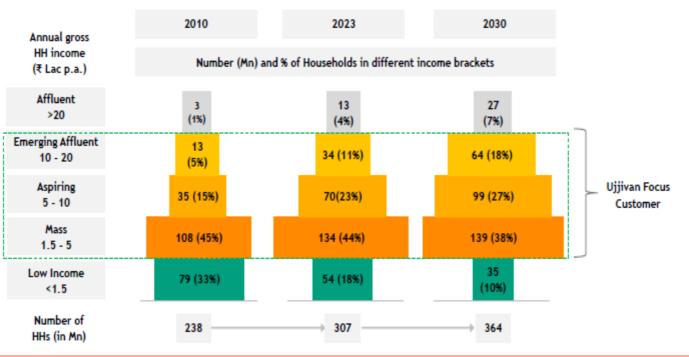
Source: NSE





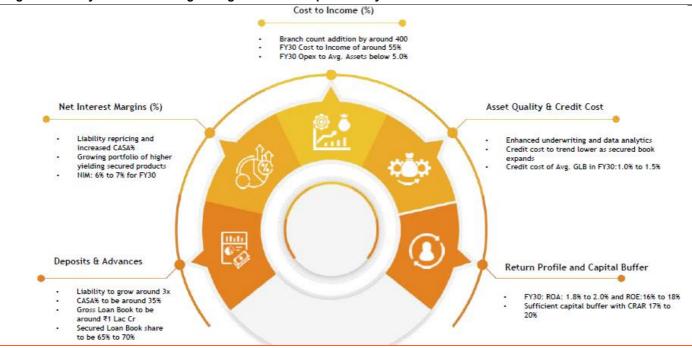
Maintain BUY: UJJIVANS expects to get universal banking license by December 2025. However, the growth plan unveiled is agnostic of it securing a universal license. The license will further support the bank in terms of reduced CRAR requirement of 11.5% vs 15% currently and lower PSL requirements to 40% vs 60% currently. The bank's asset quality metrics remain better than peers, due to prudent underwriting and risk management practices. We maintain BUY with TP of Rs 59 (unchanged), set at 1.5x Jun'27E ABV.

Fig 1 - Focus On "Mass", "Aspiring" & "Emerging Affluent" customer segments



Source: Company

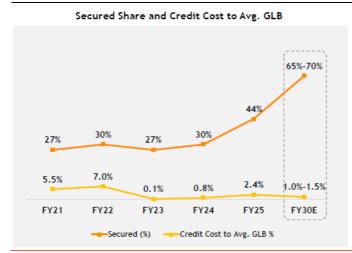
Fig 2 - Pathway to FY30 - aiming for higher sustained profitability

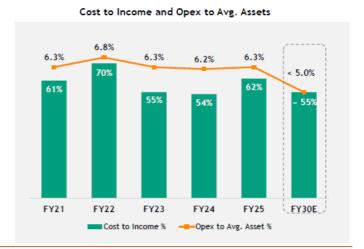


Source: Company



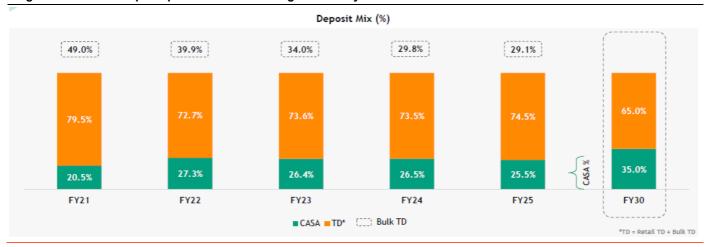
Fig 3 - Improving asset mix with margin discipline, going forward





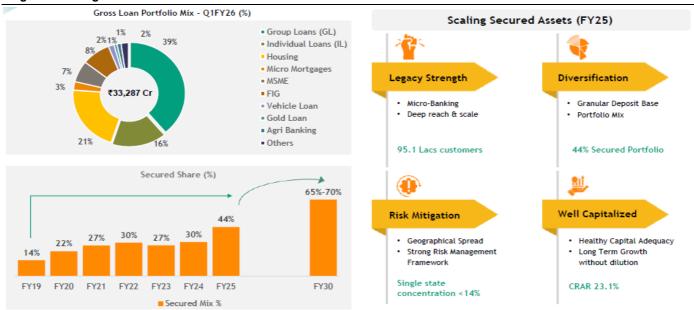
Source: Company

Fig 4 - Diversified deposit profile with increasing CASA% by FY30



Source: Company

Fig 5 – Growing with diversification



Source: Company



Fig 6 - Diversification with credit cost trends



Source: Company



Financials

Book value per share

29.1

31.4

34.9

39.4

44.9

| Y/E 31 Mar (Rs mn) | FY24A | FY25A | FY26E | FY27E | FY28E |
|--------------------------|----------|----------|----------|----------|----------|
| Net interest income | 34,095 | 36,363 | 40,135 | 47,520 | 56,955 |
| NII growth (%) | 26.4 | 6.7 | 10.4 | 18.4 | 19.9 |
| Non-interest income | 7,868 | 8,462 | 9,678 | 11,453 | 13,628 |
| Total income | 41,962 | 44,825 | 49,812 | 58,973 | 70,583 |
| Operating expenses | 22,791 | 27,932 | 31,877 | 37,337 | 44,394 |
| PPOP | 19,171 | 16,892 | 17,935 | 21,635 | 26,190 |
| PPOP growth (%) | 29.1 | (11.9) | 6.2 | 20.6 | 21.1 |
| Provisions | 2,149 | 7,477 | 7,527 | 7,741 | 9,290 |
| PBT | 17,022 | 9,416 | 10,408 | 13,894 | 16,900 |
| Tax | 4,207 | 2,155 | 2,602 | 3,473 | 4,225 |
| Reported net profit | 12,815 | 7,261 | 7,806 | 10,420 | 12,675 |
| Adjustments | 0 | 0 | 0 | 0 | 0 |
| Adjusted net profit | 12,815 | 7,261 | 7,806 | 10,420 | 12,675 |
| | | | | | |
| Balance Sheet | | | | | |
| Y/E 31 Mar (Rs mn) | FY24A | FY25A | FY26E | FY27E | FY28E |
| Equity capital | 19,314 | 19,350 | 19,350 | 19,350 | 19,350 |
| Reserves & surplus | 36,821 | 41,484 | 48,197 | 56,950 | 67,597 |
| Net worth | 56,135 | 60,834 | 67,547 | 76,300 | 86,947 |
| Deposits | 3,14,622 | 3,76,305 | 4,40,277 | 5,25,250 | 6,26,623 |
| Borrowings | 21,708 | 28,454 | 30,161 | 34,685 | 39,888 |
| Other liab. & provisions | 11,757 | 11,299 | 14,662 | 16,649 | 28,196 |
| Total liab. & equities | 4,04,222 | 4,76,892 | 5,52,647 | 6,52,884 | 7,81,654 |
| Cash & bank balance | 25,368 | 31,698 | 29,601 | 31,621 | 37,724 |
| Investments | 97,660 | 1,17,300 | 1,37,843 | 1,61,253 | 1,91,939 |
| Advances | 2,68,829 | 3,13,900 | 3,70,402 | 4,44,482 | 5,33,379 |
| Fixed & Other assets | 12,365 | 13,994 | 14,800 | 15,527 | 18,612 |
| Total assets | 4,04,222 | 4,76,891 | 5,52,647 | 6,52,884 | 7,81,654 |
| Deposit growth (%) | 23.2 | 19.6 | 17.0 | 19.3 | 19.3 |
| Advances growth (%) | 26.3 | 16.8 | 18.0 | 20.0 | 20.0 |
| Per Share | | | | | |
| Y/E 31 Mar (Rs) | FY24A | FY25A | FY26E | FY27E | FY28E |
| EPS | 6.6 | 3.8 | 4.0 | 5.4 | 6.6 |
| Dividend per share | 1.5 | 0.0 | 0.6 | 0.9 | 1.0 |
| D 1 1 | | | | | |

| Y/E 31 Mar (x) | FY24A | FY25A | FY26E | FY27E | FY28E |
|---|---|--|--|--|---|
| P/E | 6.7 | 11.8 | 10.9 | 8.2 | 6.7 |
| P/BV | 1.5 | 1.4 | 1.3 | 1.1 | 1.0 |
| Dividend yield (%) | 3.4 | 0.0 | 1.3 | 2.0 | 2.4 |
| DuPont Analysis | | | | | |
| Y/E 31 Mar (%) | FY24A | FY25A | FY26E | FY27E | FY28E |
| Net interest income | 9.2 | 8.3 | 7.8 | 7.9 | 7.9 |
| Non-interest income | 2.1 | 1.9 | 1.9 | 1.9 | 1.9 |
| Operating expenses | 6.2 | 6.3 | 6.2 | 6.2 | 6.2 |
| Pre-provisioning profit | 5.2 | 3.8 | 3.5 | 3.6 | 3.7 |
| Provisions | 0.6 | 1.7 | 1.5 | 1.3 | 1.3 |
| PBT | 4.6 | 2.1 | 2.0 | 2.3 | 2.4 |
| Tax | 1.1 | 0.5 | 0.5 | 0.6 | 0.6 |
| ROA | 3.5 | 1.6 | 1.5 | 1.7 | 1.8 |
| Leverage (x) | 7.7 | 7.5 | 8.0 | 8.4 | 8.8 |
| ROE | 26.6 | 12.4 | 12.2 | 14.5 | 15.5 |
| Y/E 31 Mar | FY24A | FY25A | FY26E | FY27E | FY28E |
| YoY growth (%) | | | | | |
| Net interest income | 26.4 | 6.7 | 10.4 | 18.4 | 40.0 |
| Pre-provisioning profit | | | | | 19.9 |
| p. oviolorining profit | 29.1 | (11.9) | 6.2 | 20.6 | |
| EPS | 29.1 10.4 | (11.9) (43.1) | | | 21.1 |
| 1 01 | 10.4 | , , | 6.2 | 20.6 | 21.1 |
| EPS | 10.4 | , , | 6.2 | 20.6 | 21.1 21.6 |
| EPS Profitability & Return rati | 10.4 | (43.1) | 6.2 7.4 | 20.6 33.5 | 21.1 21.6 8.3 |
| EPS Profitability & Return rati | 10.4 ios (%) | (43.1) | 6.2 7.4 8.1 | 20.6 33.5 8.3 | 21.1 21.6 8.3 47.5 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets | 10.4 ios (%) 9.1 53.3 | (43.1) 8.8 48.0 | 6.2 7.4 8.1 47.0 | 20.6 33.5 8.3 47.5 | 19.9 21.1 21.6 8.3 47.5 62.9 15.5 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income | 10.4 ios (%) 9.1 53.3 54.3 | (43.1) 8.8 48.0 62.3 | 6.2 7.4 8.1 47.0 64.0 | 20.6 33.5 8.3 47.5 63.3 | 21.1 21.6 8.3 47.5 62.9 |
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| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income ROE ROA Asset quality (%) | 10.4 ios (%) 9.1 53.3 54.3 26.6 3.5 | 8.8 48.0 62.3 12.4 1.6 | 6.2 7.4 8.1 47.0 64.0 12.2 1.5 | 20.6 33.5 8.3 47.5 63.3 14.5 1.7 | 21.1 21.6 8.3 47.5 62.9 15.5 1.8 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income ROE ROA Asset quality (%) GNPA | 10.4 ios (%) 9.1 53.3 54.3 26.6 3.5 | (43.1) 8.8 48.0 62.3 12.4 1.6 | 6.2 7.4 8.1 47.0 64.0 12.2 1.5 | 20.6 33.5 8.3 47.5 63.3 14.5 1.7 | 21.1 21.6 8.3 47.5 62.9 15.5 1.8 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income ROE ROA Asset quality (%) GNPA NNPA | 10.4 ios (%) 9.1 53.3 54.3 26.6 3.5 | (43.1) 8.8 48.0 62.3 12.4 1.6 | 6.2 7.4 8.1 47.0 64.0 12.2 1.5 | 20.6 33.5 8.3 47.5 63.3 14.5 1.7 | 21.1 21.6 8.3 47.5 62.9 15.5 1.8 1.9 0.4 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income ROE ROA Asset quality (%) GNPA NNPA Slippage ratio | 10.4 ios (%) 9.1 53.3 54.3 26.6 3.5 2.2 0.3 2.3 | (43.1) 8.8 48.0 62.3 12.4 1.6 2.2 0.5 4.2 | 6.2 7.4 8.1 47.0 64.0 12.2 1.5 2.3 0.6 3.7 | 20.6 33.5 8.3 47.5 63.3 14.5 1.7 2.1 0.5 2.3 | 21.1 21.6 8.3 47.5 62.9 15.5 1.8 1.9 0.4 2.0 |
| EPS Profitability & Return rati Net interest margin Fees / Avg. assets Cost-Income ROE ROA Asset quality (%) GNPA NNPA Slippage ratio Credit cost | 10.4 ios (%) 9.1 53.3 54.3 26.6 3.5 2.2 0.3 2.3 0.9 | (43.1) 8.8 48.0 62.3 12.4 1.6 2.2 0.5 4.2 2.6 | 6.2 7.4 8.1 47.0 64.0 12.2 1.5 2.3 0.6 3.7 2.2 | 20.6 33.5 8.3 47.5 63.3 14.5 1.7 2.1 0.5 2.3 1.9 | 21.1 21.6 8.3 47.5 62.9 |

Source: Company, BOBCAPS Research

31.0

24.7

22.6

31.2

23.1

21.4

31.3

21.8

20.3

30.7

21.6

20.2

30.6

21.1

19.7

Investment-Deposit

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UJJIVAN SMALL FINANCE BANK



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Note: Recommendation structure changed with effect from 21 June 2021

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Ratings and Target Price (3-year history): UJJIVAN SMALL FINANCE BANK (UJJIVANS IN)



B - Buy, H - Hold, S - Sell, A - Add, R - Reduce

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